

WELCOMING REMARKS

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Operation Maintenance Safety Network Forum (OMSN)

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Brunei Shell Recreational Club Ballroom

BSP and Business partners within Operation and Maintenance

Salam Sejahtera;

Thank you to everyone here who has contributed towards the encouraging progress in the safety performance of BSP and our business partners. In 2018, we saw thirteen incidents within the first six months. This year within the same time-period, we have halved this figure to eight.

However, we must not be complacent. Exactly 12 months ago, 19-year old Mohammad Hidayatul lost his finger just two days into his catering job offshore. Hand and finger incidents are the most repetitive injuries in BSP; an obvious sign of risk normalization. We need to always remain vigilant.

And I stand before you as a saddened Shell professional who has lost two colleagues in the Gulf of Mexico on July 1st in a terrible lifeboat drill accident; the whole industry can, and must, learn from this tragedy such that they did not perish in vain, and ever repeated again.

Internationally, the IOGP (International Association of Oil & Gas Producers) highlighted that 87% of fatalities in 2017 were related to breaking of the IOGP Life-Saving Rules, guidelines which are almost similar to ours – Life Saving Rules really do save lives.

The top three causes of injuries highlighted by the IOGP were

1. Inadequacy in identifying hazards
2. Personal inattention, lack of awareness, improper decision-making or lack of judgment, and
3. Inadequate work standards and/or procedures.

In BSP, as in Shell and in the IOGP, we need to make sure that we are not repeating the same mistakes. We need to understand where the real and potential hazards are, and where we are normalizing risks that will impact us later on.

This is why platforms such as the Operation Maintenance Safety Network (OMSN) Forum are crucial as it highlights current and potential areas of risk to improve our safety performance whilst enhancing aspects of our asset integrity and performance.

My fellow colleagues,

Safety begins with teamwork. A collaborative workplace is a safer workplace. The OMSN provides a platform for both BSP and its Business Partners to connect on HSE matters and share best practices, learn from each other's experience, and apply it within our ever-expanding network of safety leaders.

Most importantly, it allows for greater transparency that benefits everyone by improving our understanding, responsibility and attitude towards a collective goal: safety.

This is important because the benefit of this forum, which you have taken personal time to attend today, is not only for BSP or our Business Partners, but for the benefit of the entire Nation of Brunei Darussalam. Your contributions and commitment today will pave the way for a continuously improving safety environment that will facilitate our nation's growth towards Wawasan 2035.

By improving our mutual understanding and, aligning our capabilities in line with international standards and best practices, we will move to improve the level of skills in Brunei Darussalam. This will also allow us to be part of a benchmark that makes ourselves, and our nation, more marketable, and be better prepared to welcome more players as we diversify the revenues of the nation.

For us in the oil and gas sector, it ensures our adherence to support the Safety, Health and Environment National Authority (SHENA) and elevates our levels of general safety and health at all workplaces and on work activities. At the same time, the forum also echoes HSSE priorities by the Government of His Majesty to ensure safe operations while attaining zero major accidents.

Ladies and gentlemen, I have talked about teamwork, I have talked about benchmarks but in the end it is about US ... and how we show up as Safety Leaders.

Our industry operates within the riskiest and most volatile working environments, whether in monsoon seas, onshore haze or high-pressure deep-water operations.

Keeping everyone safe against this backdrop is a constant journey, with questions that we need to ask ourselves every single day. Have we done enough highlighting the real issues? Have we communicated correctly? Have we really listened to the front line?? And do we have the right skillsets and training but also the right mindset to stay safe? And are we generating a culture where the courage to intervene is always there – a culture of curiosity deep in our organisation to explore what could go wrong. And it is about rigour in these organisations – whether it's around deviations approved, assurances demanded, leading indicators followed up on, or effective consequence management applied.

Together, we must shoulder the responsibility of being Visible Safety Leaders – curiosity and rigour – not just buzzwords but at the core of our leadership...

In closing,

I hope everyone here utilizes the OMSN forum as much as they can to learn and apply key learnings to their day-to-day operations. In line with Safety Day 2019, we should focus on how we can embody “I am Goal Zero” every day and commit towards zero harm, zero leaks.

Add this to the I AM BSP principles of being accountable, focused and collaborating, let us move forward and discuss towards creating a safer working environment.

Because safety is a choice and not a chance – so that you and I will go home safely.

Thank you